

The future of manufacturing at SKF

Arik Danielson, President and CEO

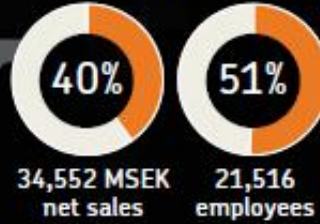


SKF®

North America



Europe



Asia and Pacific



86 bn
net sales

130
countries

94
manufacturing units

15
technology centres

12.9 %
operating margin



Latin America



Middle East and Africa



ISO-certifications:
9001 Quality
14001 Environment
50001 Energy
OHSAS 18001 Health & Safety



SKF was born out of the industrial revolution

SKF®

A photograph of an industrial factory floor. In the foreground, a white robotic arm is mounted on a base. The arm is extended towards the right. In the background, there are various pieces of industrial machinery, including a conveyor belt system with rollers. On the right side, there are several wooden pallets stacked with black cylindrical components. The floor is grey concrete. A blue semi-transparent box is overlaid on the left side of the image, containing white text. The SKF logo is in the bottom right corner.

**Digitalization (and automation)
changes the game completely**



Cost + quality + flexibility

**Location and inventory
become less of an issue**



Labour cost reduction



**Digitalisation enables Supply Chain 4.0;
improving competitiveness and reducing
waste**

A photograph of a modern industrial factory floor. In the foreground, a white robotic arm with 'ABB' branding is visible. The background shows a complex assembly line with various machines, conveyor belts, and safety railings. The scene is well-lit, highlighting the metallic surfaces and organized layout of the production area.

**Automation enables better ergonomics
and improved environmental
performance**

A photograph of an industrial facility, possibly a refinery or chemical plant. The scene is dominated by large, cylindrical storage tanks on the left and a complex network of metal walkways, pipes, and structural beams on the right. In the foreground, three workers wearing hard hats and safety gear are walking along a concrete path. The background shows more industrial structures and some greenery under a clear sky. A semi-transparent blue banner is overlaid on the left side of the image, containing white text.

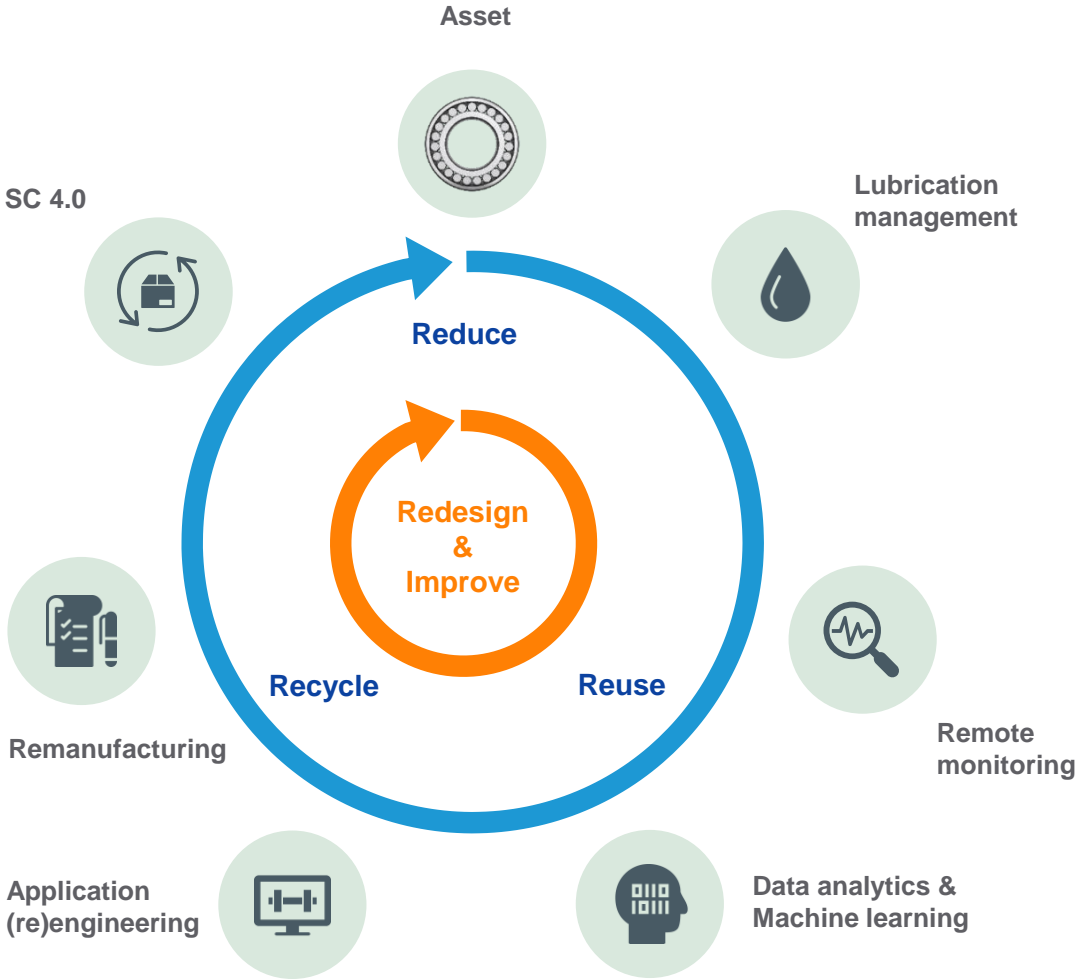
**Collaboration between companies,
unions and governments will be key**

SKF®



Remanufacturing of bearings creates jobs and reduces CO2 by up to 90%

SKF's position and offering supports a circular economy





SKF RecondOil

SKF®

World Class Manufacturing vision at SKF

Digital technologies and automation doesn't change the "what" but the "how"



The Siemens / SKF Partnership

Siemens Targets

- Develop digital solution to create value for SKF
- Become the No.1 digitalization supplier for SKF

SKF Targets

- Major step forward in digitalization
- Improving performance, flexibility and cost



Three phases to our partnership

Phase 1 Icebreaker

Proof of Concept – End to End Digital Solutions
Airasca Factory Racing Channel



Phase 2 Scale-up

Rolling out into more SKF businesses



Phase 3 Setting Benchmarks

Disruptive / Revolutionary Solutions



Thank you!

SKF®